

# Achieving Equity in Teacher and Principal Distribution

## Summary

To enable State officials, parents, the Department of Education, local educators and other key stakeholders to measure States' progress towards improving teacher effectiveness and achieving equity in the distribution of teachers and principals, States will need to collect, publish, and analyze basic information about how districts evaluate teacher and principal effectiveness and distribute their highly qualified and effective teachers among schools. The objective is to highlight inequities that result in low-income and minority students being taught by inexperienced, unqualified, out-of-field or ineffective teachers at higher rates than other students. Similarly, because principals play a critical role in teaching and learning, it is important to highlight inequities that result in low-income and minority students being taught in schools overseen by ineffective principals at higher rates than other students.

## **General Instructions:**

In this section, as appropriate, please update the information that was submitted as part of the American Reinvestment and Recovery Act (ARRA) supplement to the Bridge to Excellence Master Plan Guidance, in December 2009. You should use the December 2009 report as a starting point and update as needed.

<b>Citation</b>	<b>Description</b>	<b>Rationale</b>
<b>Descriptor (a)(1)</b>	Describe, for each local education agency (LEA) in the State, the systems used to evaluate the performance of teachers and the use of results from those systems in decisions regarding teacher development, compensation, promotion, retention, and removal.	Teacher evaluation systems should reflect a comprehensive review of the established criteria and are an important information source for assessing the distribution of effective teachers.

## Directions

Include the following information on the local school system's designated website reporting the evaluation systems of teachers. The description of the teacher evaluation system must explain how evaluation results are used in decisions regarding each of the following: teacher professional development, compensation, promotion, retention and removal. If this information has already been included and updated on your school system's website, please indicate so below and provide the link.

1. Please provide the link to this information on the school system's designated website below:

[http://www.wcboe.org/resources/documents/master/2010/ARRA%202009-2010%20WicomicoStaffingData\\_6-28-11.pdf](http://www.wcboe.org/resources/documents/master/2010/ARRA%202009-2010%20WicomicoStaffingData_6-28-11.pdf)

Observations and evaluation forms are used. The teacher observation form addresses four main areas: Lesson Characteristics, Student/Environmental Management, Overall/Assessment of Lesson, and Comments/Plan for Growth. The Lesson Characteristics reviews evidence of planning and execution. The teacher evaluation form addresses Classroom Instructions, Student/Environmental Management, Personal Characteristics, Overall Evaluation, and Comments/Plans for Growth. The observation and evaluation schedule is done in accordance with COMAR and WCBOE procedures as follows: Non-tenured teachers-Observed 4 times with a mid-year and end-of-year evaluation. Tenured teachers

with a Standard Professional Certificate I/II (SPC1 & SPC II) are observed 2 times with an end-of-year evaluation. Tenured teachers with an Advanced Professional Certificate (APC) are observed annually in year 2, 4, and 5 of the APC cycle and are evaluated in years 1 and 3 of the APC cycle. The observations in these schedules must be completed by two different administrators.

<b>Citation</b>	<b>Description</b>	<b>Rationale</b>
<b>Indicator (a)(3)</b>	Indicate, for each LEA in the State, whether the systems used to evaluate the performance of teachers include student achievement outcomes or student growth as an evaluation criterion.	Evaluation systems that include student achievement outcomes yield reliable assessments of teacher performance. Knowing if an evaluation system includes these outcomes informs the value of teacher performance ratings.

**Directions:**

1. Do your evaluation systems include achievement outcomes or student growth? (Mark "Yes" or "No")
  - a.  Yes, the systems used to evaluate the performance of teachers include student achievement outcomes or student growth as an evaluation criterion.
  - b. If Yes, please respond (check one):
   
 Student achievement outcomes are included as an evaluation criterion.
   
 Student growth is included as an evaluation criterion.
  - c.  No, the systems used to evaluate the performance of teachers do not include student achievement outcomes or student growth as an evaluation criterion.

<b>Citation</b>	<b>Description</b>	<b>Rationale</b>
<b>Indicator (a)(4)</b>	Provide, for each LEA in the State whose teachers receive performance ratings or levels through an evaluation system, the number and percentage (including numerator and denominator) of teachers rated at each performance rating or level.	Ratings from teacher evaluation systems further highlight the strengths and weaknesses of those systems and provide valuable information on the distribution of effective teachers across districts.

**Directions:**

1. Complete the table below by listing each of the rating or performance levels in the LEA's performance evaluation systems, and the number and percentage of teachers rated at each performance rating or level.

<b>Performance Level</b>	<b>Number of Teachers</b>	<b>Percent of Teachers</b>
Commendable/Satisfactory	1205	99.6%
Unsatisfactory	5	0.4%
<b>TOTAL</b>	<b>1210</b>	<b>100%</b>

2. Provide the link to this information on the school system's designated website below:

[http://www.wcboe.org/resources/documents/master/2010/ARRA%202009-2010%20WicomicoStaffingData\\_6-28-11.pdf](http://www.wcboe.org/resources/documents/master/2010/ARRA%202009-2010%20WicomicoStaffingData_6-28-11.pdf)

3. If the LEA does not currently publicly report this data, please list the major action steps that you will take to make this information publicly available by 6/30/11. Update the Action Steps Table (below) as appropriate to reflect progress to date.

Citation	Description	Rationale
<b>Indicator (a)(5)</b>	Indicate, for each LEA in the State whose teachers receive performance ratings or levels through an evaluation system, whether the number and percentage (including numerator and denominator) of teachers rated at each performance rating or level are publicly reported for each school in the LEA.	To the extent information on the distribution of teacher performance ratings is readily accessible by school, State officials, parents and other key stakeholders can identify and address inequities in the distribution of effective teachers on an ongoing basis.

**Directions:**

1. Is the number and percentage of teachers rated at each performance rating or level publicly reported for each school in the LEA? Mark "Yes" or "No".
  - a.   X   Yes, the number and percentage of teachers rated at each performance rating or level are publicly reported for each school in the LEA.
  - b. Please provide the link to this information on the LSS's designated website below:
  - c.        No, the number and percentage of teachers rated at each performance rating or level are not publicly reported for each school in the LEA.

School	Teachers Rated Commendable/Satisfactory
Beaver Run Elementary	100%
Bennett Middle	97%
C. H. Chipman Elementary	100%
Delmar Elementary	100%
East Salisbury Elementary	100%
Fruitland Intermediate	97%
Fruitland Primary	100%
Glen Avenue Elementary	100%
J. M. Bennett High	100%
Mardela Middle and High	100%
North Salisbury Elementary	100%
Northwestern Elementary	100%
Parkside High	100%
Pemberton Elementary	100%
Pinehurst Elementary	100%
Pittsville Elementary and Middle	100%
Prince Street Elementary	100%
Salisbury Middle	100%
West Salisbury Elementary	100%
Westside Intermediate	100%
Westside Primary	100%
Wicomico High	100%
Wicomico Middle	99%
Willards Elementary	100%

2. If the LEA does not currently publicly report these data, please list the major action steps that you will take to publicly report this information by 6/30/11. Update the Action Steps Table (below) as appropriate to reflect progress to date.

Citation	Description	Rationale
<b>Descriptor (a)(2)</b>	Describe, for each LEA in the State, the systems used to evaluate the performance of principals and the use of results from those systems in decisions regarding principal development, compensation, promotion, retention, and removal.	Principal evaluation systems should reflect a comprehensive review of the established criteria and are an important information source for assessing the distribution of effective principals.

**Directions:**

Include the following information on the local school system's designated website reporting the evaluation systems of principals. The description of the principal evaluation system must explain how evaluation results are used in decisions regarding each of the following: principal professional development, compensation, promotion, retention and removal. If this information has already been included and updated on your school system's website, please indicate so below and provide the link.

1. Provide the link to this information on the school system's designated website below:

[http://www.wcboe.org/resources/documents/master/2010/ARRA%202009-2010%20WicomicoStaffingData\\_6-28-11.pdf](http://www.wcboe.org/resources/documents/master/2010/ARRA%202009-2010%20WicomicoStaffingData_6-28-11.pdf)

Evaluation forms are used to evaluate principals. They are evaluated the first and second year of a new assignment, then the first and third year in a certificate cycle. Principals also complete a self-evaluation form prior to the evaluation by their immediate supervisor.

Citation	Description	Rationale
Indicator (a)(6)	Indicate, for each LEA in the State, whether the systems used to evaluate the performance of principals include student achievement outcomes or student growth data as an evaluation criterion.	Evaluation systems that include student achievement outcomes yield reliable assessments of teacher performance. Knowing if an evaluation system includes these outcomes informs the value of teacher performance ratings.

**Directions:**

1. Do the systems used to evaluate the performance of principals include student achievement outcomes or student growth as an evaluation criterion? (Mark "Yes" or "No")

- a.  Yes, the systems used to evaluate the performance of principals include student achievement outcomes or student growth as an evaluation criterion.
- b. If Yes, please respond (check one):  
 Student achievement outcomes are included as an evaluation criterion.  
 Student growth is included as an evaluation criterion.
- c.  No, the systems used to evaluate the performance of principals do not include student achievement outcomes or student growth as an evaluation criterion.

Citation	Description	Rationale
Indicator (a)(7)	Provide, for each LEA in the State whose principals receive performance ratings or levels through an evaluation system, the number and percentage (including numerator and denominator) of principals rated at each performance rating or level.	Ratings from principal evaluation systems further highlight the strengths and weaknesses of those systems and provide valuable information on the distribution of effective principals across districts.

**Directions:**

1. Complete the table below by listing each of the rating or performance levels in the LEA's performance evaluation systems, and the number and percentage of principals rated at each performance rating or level.

<b>Performance Level</b>	<b>Number of Principals</b>	<b>Percent of Principals</b>
Superior/Satisfactory	24	100%
Needs Improvement	0	0%
Unsatisfactory	0	0%
<b>TOTAL</b>	<b>24</b>	<b>100%</b>

2. Please provide the link to this information on the school system's designated website below:

[http://www.wcboe.org/resources/documents/master/2010/ARRA%202009-2010%20WicomicoStaffingData\\_6-28-11.pdf](http://www.wcboe.org/resources/documents/master/2010/ARRA%202009-2010%20WicomicoStaffingData_6-28-11.pdf)

3. If the LEA does not currently publicly report this data, please list the major action steps that you will take to make this information publicly available by 6/30/11. Update the Action Steps Table (below) as appropriate to reflect progress to date.